RACE & SOCIAL JUSTICE WORK PLAN Working for racial equity in the community

For the Period January 1 to December 31, 2017

Department:	Office of	Director: Jessica Finn	RSJI Work	Michelle Caulfield	Change Team Lead(s):	Sudha Nandagopal,
	Sustainability &	Coven	Plan Lead:			Pam Emerson, Sharon
	Environment					Lerman

Equitable Development: Urban Forestry Data (Sandra) & Inclusive Engagement (Sudha)

Health: Fresh Bucks potential expansion & inclusive engagement for FAP update (Sharon)

Environment: Duwamish Action Plan (Alberto), DCS advancing EJ/RSJ focused action (Chris/Sudha) & EJ committee established (Sudha)

Service Equity: Review/retool KCD grant priorities (Sharon; also identified as RET candidate); RCM eval of community benefit buildings (Wes)

Economic Justice: WMBE goals & plan (Jeanie)

Housing: N/A

Criminal Justice: N/A

Arts & Culture: N/A

Education: N/A

EQUITY AREA: EQUITABLE DEVELOPMENT

RACE & SOCIAL JUSTICE

Community Outcome		Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
investment standards,	Stra ineq	tegy 1: Use departmental programs and projects to eliminate racial uity				
e.g. parks, transportation, sidewalks, access to technology, public art,	•	Action: Assess canopy cover results and other data to develop a plan to address racial disparities in neighborhoods. Measure: 2016 Canopy Cover Assessment report and identified actions.	Sandra Pinto de Bader	4/30	All Seattle neighborhoods	Environment
etc. in neighborhoods that are primarily	Stra	tegy 2: Build racial equity into departmental policies				
communities of color.	•	Action:				Click here to select the opportunity area that will be secondarily impacted.

Community Outcome		Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
		tegy 3: Partner with City departments, the community and other itutions to achieve racial equity in the community				
	•	 Action: Develop and implement inclusive engagement process for OSE programs that focuses on environmental leadership and centering voices of people of color in environmental work (possible programs are food, urban forestry, Drive Clean etc.) Measure: Inclusive engagement plan created. Communities of color creatively engaged to influence OSE work in a cross-program setting. 	Sudha Nandagopal, selected program staff		All Seattle neighborhoods	Click here to select the opportunity area that will be secondarily impacted.

EQUITY AREA: HEALTH

RACE & SOCIAL JUSTICE

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
Achieve racial equity in geographic and financial	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
access to healthy food.	 Action: Pilot Fresh Bucks program in Somali and/or Latino grocers. Measures: Number of participating stores, Total Fresh Bucks \$ redeemed at participating ethnic grocers 	Robyn Kumar	12/31	Southeast	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	Action:Measure:			All Seattle neighborhoods	Click here to select the opportunity area that will be secondarily impacted.
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•				Click here to select the opportunity area that will be secondarily impacted.

EQUITY AREA: ENVIRONMENT

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
Communities of color have equitable access	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
to healthy, clean environments, free of pollutants or toxins.	 Action: Release Duwamish Valley Action Plan, which will identify near- and long-term priorities to advance environmental justice in the Duwamish Valley. Measure: Action Plan released. 		September 2017	Greater Duwamish	Equitable Development
	Strategy 2: Build racial equity into departmental policies				
	 Action: Environmental Justice Committee will conduct deep-dive assessment of the Drive Clean Seattle Initiative Measure: EJC approved principles for guiding Drive Clean Seattle Initiative early investments. 	Chris, Sudha	4/30	All Seattle neighborhoods	Service Equity
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	 Action: Establish Environmental Justice Committee with at least 13 members and convene 6 general meetings in 2017 to review up to 3 City policies/program (see DCS program review in Strategy 2 above) and identify pilot project to begin in 2017. Measure: EJC review complete for 2 policies. EJC pilot project designed and publicly announced. EJC members feel increased ownership of CoS environmental policies/programs. 	Sudha	11/30	All Seattle neighborhoods	Equitable Development

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.

EQUITY AREA: SERVICE EQUITY

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
Achieve racial equity in City departments'	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
service delivery and resource allocation.	 Action: Assess and revise King Conservation District-Seattle Community Grant program priorities to align with the Equity and Environment Agenda and the City's racial equity goals. Measure: % of funded projects in alignment with EEI/RSJ priorities 	Sharon Lerman		All Seattle neighborhoods	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
Achieve racial equity in City departments' service delivery and resource allocation.	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
	 Action: Assess the potential for improved energy efficiency in municipal buildings that house community service organizations. Measure: Audits and summary 	Wes Hoppler	6/30	All Seattle neighborhoods (Ballard, Greenwood, Central Area, Rainier Valley, and South Park)	Environment
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	 Action: Explore potential sources of funding to address energy efficiency shortcomings, if found. Measure: Summary of findings 	Wes Hoppler	11/30	All Seattle neighborhoods	Environment

EQUITY AREA: JOBS / ECONOMIC JUSTICE

Community Outcome		Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
City contracting and	ineq	tegy 1: Use departmental programs and projects to eliminate racial quity				
purchasing, including increasing opportunities for targeted local hire of communities of color.	•	 Action: Develop and implement WMBE plans, strategies and training to help achieve goals (implement Executive Order 2010-05 and a Consultant Inclusion Plan). Measure: Purchasing goal of 50% Measure: Consultant goal of 13% 	Jeanie Boawn			Click here to select the opportunity area that will be secondarily impacted.
	Stra	tegy 2: Build racial equity into departmental policies				

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	 Action: Sponsor, support and/or participate in outreach events with WMBE community associations, vendors and industry organizations. Measure: WMBE purchasing goal (same as above) Measure: WMBE consultant goal (same as above) 	Jeanie Boawn	12/31	All Seattle neighborhoods	Click here to select the opportunity area that will be secondarily impacted.
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.

EQUITY AREA: HOUSING

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
Click here to select an outcome from the list.	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
				Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
Click here to select an outcome from the list.	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
Click here to select an outcome from the list.	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.

EQUITY AREA: CRIMINAL JUSTICE

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
Click here to select	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
an outcome from the list.	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
Click here to select	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
an outcome from the list.	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
Click here to select	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
an outcome from the list.	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
an outcome from the list.	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.

EQUITY AREA: ARTS & CULTURE

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
Click here to select an outcome from the list.	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.

EQUITY AREA: EDUCATION



Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
Click here to select an outcome from the list.	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
Click here to select ar outcome from the list.	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
Click here to select an outcome from the list.	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.

Community Outcome	Strategies, Actions and Measures	Lead Staff	Due Date(s)	Neighborhood	Equity Area Secondary Impact
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
Click here to select an outcome from the list.	Strategy 1: Use departmental programs and projects to eliminate racial inequity				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 2: Build racial equity into departmental policies				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.
	Strategy 3: Partner with City departments, the community and other institutions to achieve racial equity in the community				
	•			Click here to select neighborhood.	Click here to select the opportunity area that will be secondarily impacted.